

# INDIGENOUS BUSINESS AUSTRALIA

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## INDIGENOUS BUSINESS AUSTRALIA

### Section 1: Overview, appropriations and budget measures summary

#### AGENCY OVERVIEW

Indigenous Business Australia (IBA) was established by the *Aboriginal and Torres Strait Islander Commission Amendment Act 2001* (ATSIC Amendment Act), which came into effect on 17 April 2001. IBA extends on the role of the former Aboriginal and Torres Strait Commercial Development Corporation (CDC).

IBA assists and enhances Aboriginal and Torres Strait Islanders' economic advancement, primarily through facilitating Aboriginal and Torres Strait Islander equity involvement in sound commercial ventures. Such involvement is normally on the basis of three-way joint venture arrangements involving a local Indigenous body, IBA and a non-Indigenous partner experienced in the particular commercial activity being undertaken. IBA also provides a framework to promote greater involvement by Indigenous Australians in small business.

#### APPROPRIATIONS AND RESOURCING

IBA does not receive an appropriation in the 2004-05 Budget and meets the costs involved in fulfilling its role from investment profits made from its capital base as defined in Section 179 of the *Aboriginal and Torres Strait Islander Commission Act 1989* (ATSIC Act).

Table 1.1 on the following page provides details of the estimated gross revenue to be received by IBA in 2004-05.

**Table 1.1: Appropriations and other revenue**

Outcome	Departmental (price of outputs) ('\$000)					Administered ('\$000)				Total appropriations ('\$000)
	Revenue from government (appropriations)		Revenue from other sources <sup>(4)</sup>	Price of outputs <sup>(3)</sup>	Total (E = C+D)	Annual appropriations ('\$000)		Special appropriations <sup>(5)</sup>	Total administered appropriations	
	Bill No. 1	Special approps <sup>(5)</sup>	Total	(D)		(E = C+D)	Bill No. 1	Bill No. 2 (SPPs & NAOs) <sup>(2)</sup>	(H)	(I = F+G+H)
	(A)	(B)	(C = A+B) (C1) <sup>(1)</sup>	(D)	(E = C+D) (E1) <sup>(1)</sup>	(F)	(G)	(H)	(I = F+G+H) (I1) <sup>(1)</sup>	(J=C+I)
<b>Outcome 1</b> - Stimulate the economic advancement of Aboriginal and Torres Strait Islander peoples by investing in sound commercial ventures and encouraging and supporting Indigenous participation in economic development activities	-	-	-	10,769	10,769	-	-	-	-	-
			0.0%							
<b>Total</b>	-	-	-	10,769	10,769	-	-	-	-	-
			(K1) <sup>(1)</sup>						(K2) <sup>(1)</sup>	
								Departmental capital (equity injections and loans)	(K3) <sup>(1)</sup>	-
								Administered capital	(K4) <sup>(1)</sup>	-
								Total appropriations		-

- Cells C1, E1 and I1 refer to information provided in Total Resources for Outcome tables. Amounts K1, K2 to Budgeted Statement of Financial Performance, and amounts K3, K4 to Capital Budget Statements.
- Under the appropriation structure, Bill No. 2 includes Specific Purpose Payments (SPPs), new agency Outcomes (NAOs), administered capital and departmental capital via departmental injections and loans.
- Refer to Budgeted Statement of Financial Performance for application of agency revenue.
- Revenue from other sources includes other revenue from government (for example, resources free of charge) and revenue from other sources (for example, sales of goods and services by agencies such as the Australian Bureau of Statistics (ABS) or the Australian Broadcasting Corporation (ABC)). Non-appropriated departmental and administered revenues are details in Appendix 1.
- Estimated expenses from individual Special Appropriations are shown in Appendix 2.

Note: Percentage figures indicate the percentage contribution of revenue from government (departmental appropriations) to the total price of outputs, by outcome.

## MEASURES — DEPARTMENT SUMMARY

IBA has no measures in the 2004-05 Budget. For this reason, tables 1.2.1 and 1.2.2 are not presented.

## RECEIPTS FROM INDEPENDENT SOURCES

**Table 1.3: Receipts from independent sources**

	Estimated receipts 2003-04 \$'000	Estimated receipts 2004-05 \$'000
<b>Outcome 1</b>		
Stimulate the economic advancement of Aboriginal and Torres Strait Islander peoples by investing in sound commercial ventures and encouraging and supporting Indigenous participation in economic development activities	12,224	10,665
<b>Total</b>	<b>12,224</b>	<b>10,665</b>

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## **MOVEMENT OF ADMINISTERED FUNDS FROM 2003-04 TO 2004-05**

IBA has no administered items. For this reason, table 1.4 is not presented.

## **SPECIAL APPROPRIATIONS**

IBA has no special appropriations. For this reason, table 1.5 is not presented.

## **SPECIAL ACCOUNT**

IBA has no special accounts. For this reason, table 1.6 is not presented.

## REVENUE FROM INDEPENDENT SOURCES

**Table 1.7: Revenue from independent sources**

	Estimated revenue 2003-04 \$'000	Estimated revenue 2004-05 \$'000
<b>DEPARTMENTAL REVENUE</b>		
<b>Outcome 1</b>		
Interest	743	250
Sales of goods and services	3,783	1,519
Other departmental revenue	5,911	6,060
Dividends	1,621	2,940
<b>Total Outcome 1</b>	<b>12,058</b>	<b>10,769</b>
<b>Total non-appropriation departmental revenue</b>	<b>12,058</b>	<b>10,769</b>

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## **ADMINISTERED CAPITAL AND DEPARTMENTAL EQUITY INJECTIONS AND LOANS**

IBA has no administered capital, departmental equity injections or loans.

## **EVALUATIONS**

IBA commissions external reviews and undertakes internal reviews of its individual investments on a cyclical basis. In addition, all major new investments, or those with a higher perceived risk factor, are subject to external due diligence prior to consideration by the IBA Board. The Board's Audit Committee also directs a program of functional reviews on an annual basis to be conducted by externally contracted internal auditors. During 2003-04 a report was prepared for government on the support for Indigenous Business. During calendar year 2004, the Office of Evaluation and Audit, an independent body established under the ATSIC Act, will undertake an evaluation of IBA.

## **COMPETITIVE TENDERING AND CONTRACTING (CTC)**

IBA will maintain current arrangements for contracted activities. This will include the provision of legal advice, preparation of contracts, information technology maintenance and internal audit services.

## Section 2: Outcomes and outputs information

### **OUTCOMES AND OUTPUT GROUPS**

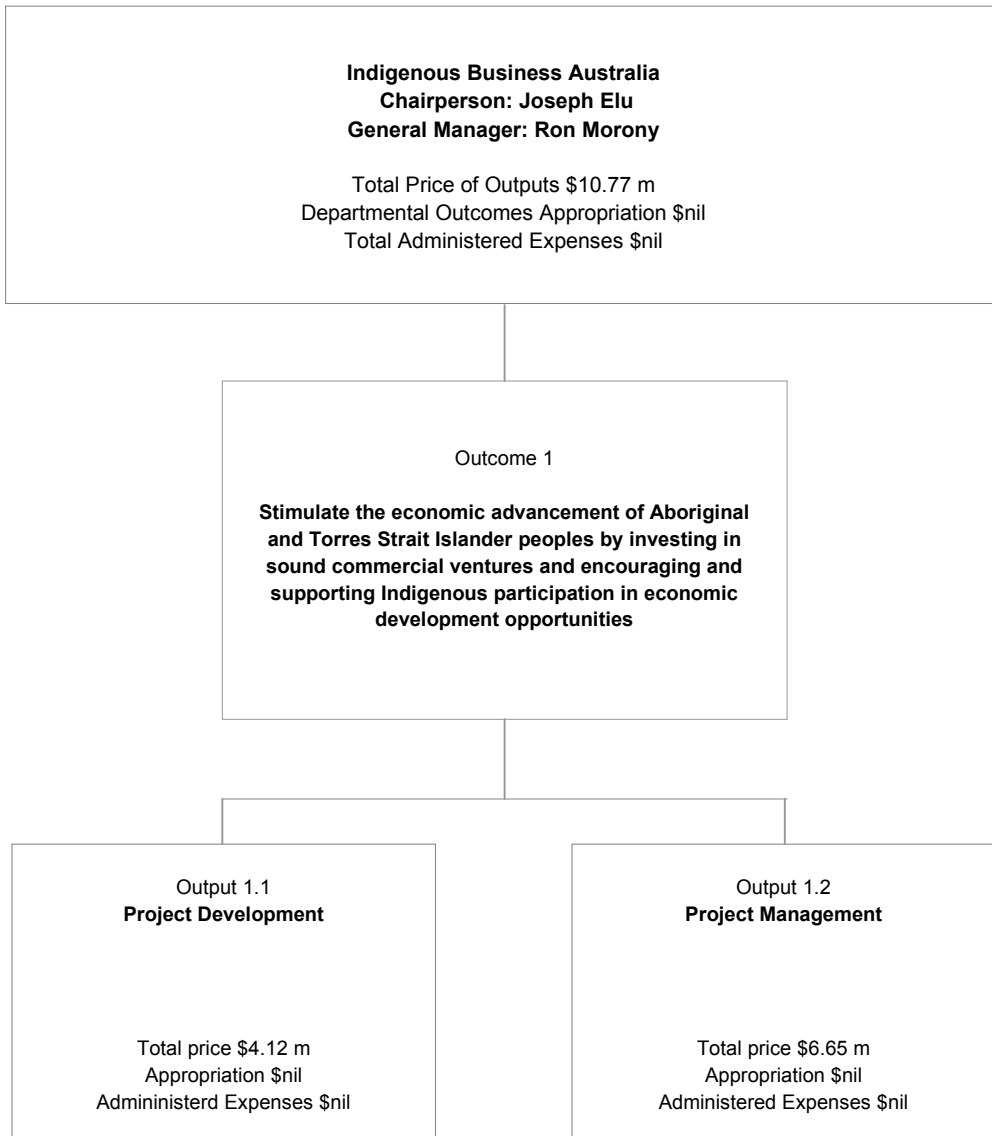
The IBA works to achieving one outcome specified by government. The following section provides a departmental overview, and then each outcome is discussed in turn. The map on the following page shows the relationship between the outcome and contributing outputs.

### **Output cost attribution**

The methodology used in pricing IBA's outputs is by examining the direct costs associated with each of these outputs. Other administrative overheads are then costed to each of these outputs based on these direct costs.

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**Map 2: Outcome and output groups**



## **CHANGES TO OUTCOMES AND OUTPUTS**

IBA has no changes to outcomes or outputs in the 2004-05 Budget.

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**OUTCOME 1 — STIMULATE THE ECONOMIC ADVANCEMENT OF ABORIGINAL AND TORRES STRAIT ISLANDER PEOPLES BY INVESTING IN SOUND COMMERCIAL VENTURES AND ENCOURAGING AND SUPPORTING INDIGENOUS PARTICIPATION IN ECONOMIC DEVELOPMENT OPPORTUNITIES**

The outcome for IBA is to *stimulate the economic advancement of Aboriginal and Torres Strait Islander peoples by investing in sound commercial ventures and encouraging and supporting Indigenous participation in economic development opportunities.*

This outcome reflects the requirements of Section 146 of the ATSI Act which defines the purpose of IBA as follows:

“Indigenous Business Australia was established:

- (a) to assist and enhance Aboriginal and Torres Strait Islander self-management and economic self-sufficiency; and
- (b) to advance the commercial and economic interests of Aboriginal persons and Torres Strait Islanders by accumulating and using a substantial capital asset for the benefit of the Aboriginal and Torres Strait Islander peoples.”

**Measures affecting Outcome 1**

IBA has no measures in the 2004-05 Budget.

## OUTCOME 1 — RESOURCING

IBA’s resources to meet its Outcome are derived from profits made from investing its capital base. The equity level of IBA is shown at Table 3.2 and costs associated with producing IBA’s income are detailed in Table 3.1

**Table 2.1.1: Total resources for Outcome 1**

	Estimated actual 2003-04 \$'000	Budget estimate 2004-05 \$'000
<b>Revenue from other sources</b>		
Output 1.1 - Project Development	4,609	4,116
Output 1.2 - Project Management	7,449	6,653
<b>Total revenue from other sources</b>	<b>12,058</b>	<b>10,769</b>
<b>Total price from departmental outputs</b>		
(Total revenue from government and from other sources)	<b>12,058</b>	<b>10,769</b> E1 <sup>1</sup>
<b>Total estimated resourcing for Outcome 1</b>		
(Total price of outputs and administered appropriations)	<b>12,058</b>	<b>10,769</b>
	Estimated actual 2003-04 (number)	Budget estimate 2004-05 (number)
Average staffing level	17	18

Cell reference E1 shows the link back to table 1.1

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## **OUTCOME 1 — CONTRIBUTION OF OUTPUTS**

### **Output 1.1 — *Project Development***

Seek and assess business proposals.

### **Output 1.2 — *Project Management***

Monitor the financial and operational performance of investments.

## OUTCOME 1 — PERFORMANCE INFORMATION

**Table 2.2.1: Performance information for Outcome 1**

### Outcome 1 — Stimulate the economic advancement of Aboriginal and Torres Strait Islander peoples by investing in sound commercial ventures and encouraging and supporting Indigenous participation

#### Effectiveness — overall achievement of the outcome

##### Participate in sound investments

Reduction in number of investments which no longer meet objectives

##### Maintain a balanced investment portfolio

Number and spread of sound investments

##### Fulfil IBA's Community Service Obligation (CSO)

Level of support and expenditure on CSO

#### Performance information for departmental outputs

<b>Output 1.1 — Project Development</b>	<b>\$4.1 million</b>
Quantity	
Projects considered per year	65
Quality	
80% of investment proposals decided on within 3 months	
<b>Output 1.2 — Project Management</b>	<b>\$6.7 million</b>
Quantity	
Business Investments monitored per year	30
Quality	
100% monitoring and reporting on investments	

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## Section 3: Budgeted financial statements

### **Budgeted departmental financial statements**

This statement provides a picture of the expected financial results for IBA by identifying full accrual expenses and revenues, which highlights whether IBA is operating at a sustainable level in the short run.

### **Budgeted departmental statement of financial position**

This statement shows the budgeted financial position of IBA as at 30 June 2004 and the three forward Estimates years. It enables IBA's decision makers to track and monitor the management of IBA's assets and liabilities.

### **Budgeted departmental statement of cash flows**

The budgeted statement of cash flows provides important information on the extent and nature of cash flows of IBA by categorising them into expected cash flows from operating and investing activities and the reinvesting of expected net cash generated from the activities.

### **Departmental capital budget statement**

This statement shows all planned capital expenditure (capital expenditure on non-financial assets), whether funded through capital appropriations for additional equity or borrowings, or from funds from internal source.

### **Departmental non-financial assets — summary of movement**

This statement shows budgeted acquisitions and disposals of non-financial assets during the budget year.

**Table 3.1: Budgeted departmental statement of financial performance**  
for the year ended 30 June

	Estimated actual 2003-04 \$'000	Budget estimate 2004-05 \$'000	Forward estimate 2005-06 \$'000	Forward estimate 2006-07 \$'000	Forward estimate 2007-08 \$'000
<b>REVENUES</b>					
<b>Revenues from ordinary activities</b>					
Revenue from government <sup>1, K1</sup>	2,932	1,519	1,548	1,579	1,610
Goods and services	743	250	255	260	265
Interest	1,621	2,940	2,996	3,056	3,117
Dividends	851	-	-	-	-
Other	5,911	6,060	61	63	63
<b>Revenues from ordinary activities</b>	<b>12,058</b>	<b>10,769</b>	<b>4,859</b>	<b>4,957</b>	<b>5,055</b>
<b>EXPENSES</b>					
<b>Expenses from ordinary activities (excluding borrowing costs expense)</b>					
Employees	2,043	2,066	2,105	2,147	2,190
Suppliers	2,072	2,181	2,222	2,267	2,312
Depreciation and amortisation	46	57	58	59	60
Other	45	45	46	47	48
<b>Expenses from ordinary activities (excluding borrowing costs expense)</b>	<b>4,206</b>	<b>4,349</b>	<b>4,432</b>	<b>4,520</b>	<b>4,611</b>
<b>Net surplus or deficit</b>	<b>7,852</b>	<b>6,420</b>	<b>428</b>	<b>437</b>	<b>445</b>
<b>Net surplus or deficit attributable to the Commonwealth</b>	<b>7,852</b>	<b>6,420</b>	<b>428</b>	<b>437</b>	<b>445</b>

Note 1: Revenues from government includes revenue from appropriations and resources received free of charge.

(K1) links to table 1.1

**Table 3.2: Budgeted departmental statement of financial position**  
*as at 30 June*

	Estimated actual 2003-04 \$'000	Budget estimate 2004-05 \$'000	Forward estimate 2005-06 \$'000	Forward estimate 2006-07 \$'000	Forward estimate 2007-08 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash	7,830	12,718	9,186	5,662	2,146
Receivables	5,800	5,903	5,934	5,968	6,001
Other investments	71,721	73,192	77,161	81,123	85,063
<b>Total financial assets</b>	<b>85,351</b>	<b>91,814</b>	<b>92,281</b>	<b>92,752</b>	<b>93,211</b>
<b>Non-financial assets</b>					
Infrastructure, plant and equipment	76	49	21	-	-
<b>Total non-financial assets</b>	<b>76</b>	<b>49</b>	<b>21</b>	<b>-</b>	<b>-</b>
<b>Total assets</b>	<b>85,427</b>	<b>91,863</b>	<b>92,303</b>	<b>92,752</b>	<b>93,211</b>
<b>LIABILITIES</b>					
<b>Provisions and payables</b>					
Employees	638	648	659	669	680
Suppliers	718	724	726	728	730
<b>Total provisions and payables</b>	<b>1,356</b>	<b>1,372</b>	<b>1,385</b>	<b>1,397</b>	<b>1,410</b>
<b>Total liabilities</b>	<b>1,356</b>	<b>1,372</b>	<b>1,385</b>	<b>1,397</b>	<b>1,410</b>
<b>EQUITY</b>					
<b>Parent equity interest</b>					
Contributed equity	70,460	70,460	70,460	70,460	70,460
Reserves	2,788	2,788	2,788	2,788	2,788
Retained surpluses or accumulated deficits	10,823	17,243	17,671	18,108	18,553
<b>Total parent equity interest</b>	<b>84,071</b>	<b>90,491</b>	<b>90,919</b>	<b>91,356</b>	<b>91,801</b>
<b>Total equity</b>	<b>84,071</b>	<b>90,491</b>	<b>90,919</b>	<b>91,356</b>	<b>91,801</b>
<b>Total assets and liabilities by maturity</b>					
<b>Current assets</b>	<b>13,630</b>	<b>26,809</b>	<b>23,335</b>	<b>19,872</b>	<b>16,419</b>
<b>Non-current assets</b>	<b>71,797</b>	<b>65,053</b>	<b>68,968</b>	<b>72,881</b>	<b>76,791</b>
<b>Current liabilities</b>	<b>718</b>	<b>723</b>	<b>725</b>	<b>728</b>	<b>729</b>
<b>Non-current liabilities</b>	<b>638</b>	<b>648</b>	<b>659</b>	<b>669</b>	<b>680</b>

**Table 3.3: Budgeted departmental statement of cash flows**  
for the year ended 30 June

	Estimated actual 2003-04 \$'000	Budget estimate 2004-05 \$'000	Forward estimate 2005-06 \$'000	Forward estimate 2006-07 \$'000	Forward estimate 2007-08 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Sale of goods and services	2,221	1,943	1,539	1,570	1,601
Interest	743	250	255	260	265
Dividends	3,349	2,412	2,974	3,032	3,092
Other	5,911	6,060	61	63	63
<b>Total cash received</b>	<b>12,224</b>	<b>10,665</b>	<b>4,828</b>	<b>4,924</b>	<b>5,021</b>
<b>Cash used</b>					
Employees	2,012	2,056	2,095	2,137	2,179
Suppliers	2,091	2,176	2,220	2,265	2,310
Other	45	45	46	47	48
<b>Total cash used</b>	<b>4,148</b>	<b>4,277</b>	<b>4,361</b>	<b>4,449</b>	<b>4,537</b>
<b>Net cash from/(used by) operating activities</b>	<b>8,076</b>	<b>6,388</b>	<b>467</b>	<b>475</b>	<b>484</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of financial instruments	9,978	5,600	-	-	-
Repayments of loans made	1,000	-	-	-	-
<b>Total cash received</b>	<b>10,978</b>	<b>5,600</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Purchase of property, plant and equipment	20	30	31	31	32
Proceeds from sales of financial instruments	12,930	7,070	3,968	3,968	3,968
<b>Total cash used</b>	<b>12,950</b>	<b>7,100</b>	<b>3,999</b>	<b>3,999</b>	<b>4,000</b>
<b>Net cash from/(used by) investing activities</b>	<b>(1,972)</b>	<b>(1,500)</b>	<b>(3,999)</b>	<b>(3,999)</b>	<b>(4,000)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Net increase/(decrease) in cash held</b>	<b>6,104</b>	<b>4,888</b>	<b>(3,532)</b>	<b>(3,524)</b>	<b>(3,516)</b>
Cash at the beginning of the reporting period	1,726	7,830	12,718	9,186	5,662
<b>Cash at the end of the reporting period</b>	<b>7,830</b>	<b>12,718</b>	<b>9,186</b>	<b>5,662</b>	<b>2,146</b>

**Table 3.4: Departmental capital budget statement**

	Estimated actual 2003-04 \$'000	Budget estimate 2004-05 \$'000	Forward estimate 2005-06 \$'000	Forward estimate 2006-07 \$'000	Forward estimate 2007-08 \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Total equity injections <sup>K3</sup>	-	-	-	-	-
Total loans	-	-	-	-	-
<b>Total</b>	-	-	-	-	-
<b>Represented by</b>					
Purchase of non-current assets	-	-	-	-	-
Other	-	-	-	-	-
<b>Total</b>	-	-	-	-	-
<b>PURCHASE OF NON-CURRENT ASSETS</b>					
Funded by capital appropriations	-	-	-	-	-
Funded by previous year capital appropriation	-	-	-	-	-
Funded internally by departmental resources	20	30	31	31	32
<b>Total</b>	<b>20</b>	<b>30</b>	<b>31</b>	<b>31</b>	<b>32</b>

(K3) links to table 1.1

**Table 3.5: Departmental non-financial assets — summary of movement***Budget 2004-05*

	Land	Buildings	Specialist military equipment	Other infrastructure plant and equipment	Heritage and cultural assets	Computer Software	Other intangibles	<b>Total</b>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	<b>\$'000</b>
Carrying amount at the start of year	-	-	-	76	-	-	-	<b>76</b>
Additions	-	-	-	30	-	-	-	<b>30</b>
Disposals	-	-	-	-	-	-	-	-
Revaluation increments	-	-	-	-	-	-	-	-
Recoverable amount write-downs	-	-	-	-	-	-	-	-
Net transfers free of charge	-	-	-	-	-	-	-	-
Depreciation/amortisation expense	-	-	-	57	-	-	-	<b>57</b>
Write-off of assets	-	-	-	-	-	-	-	-
Carrying amount at the end of year	-	-	-	49	-	-	-	<b>49</b>
<b>Total additions</b>								
Self funded	-	-	-	30	-	-	-	<b>30</b>
Appropriations	-	-	-	-	-	-	-	-
<b>Total</b>	-	-	-	<b>30</b>	-	-	-	<b>30</b>

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## **NOTES TO THE FINANCIAL STATEMENTS**

### **Basis of accounting**

The agency budget statements are prepared in compliance with Australian Accounting Standards, Accounting Guidance Releases and having regard to Statements of Accounting Concepts.

### **Departmental financial statements and schedule of administered activity**

Under the Australian Government's accrual based budgeting framework, and consistent with Australian Accounting Standards, transactions that agencies control (departmental transactions) are separately budgeted for and reported on from transactions agencies do not have control over (administered transactions). This ensures that agencies are only held fully accountable for the transactions over which they have control.

- Departmental items are those assets, liabilities, revenues and expenses in relation to an agency or authority that are controlled by the agency. Departmental expenses include employee and supplier expenses and other administrative costs, which are incurred by the agency in providing its goods and services.
- Administered items are revenues, expenses, assets and liabilities that are managed by an agency or authority on behalf of the government according to set government directions. Administered expenses include subsidies, grants and personal benefit payments and administered revenues include taxes, fees, fines and excises.

IBA does not have any administered items.

### **Appropriations in the accrual budgeting framework**

Under the Australian Government's accrual budgeting framework, separate annual appropriations are provided for:

- Departmental price of outputs appropriations: representing the government's funding for outputs from agencies,
- Departmental capital appropriations: for investments by the government for either additional equity or loans in agencies,
- Administered expense appropriations: for the estimated Administered expenses relating to an existing outcome, a new outcome or a Specific Purpose Payment to the states; and

- Administered capital appropriations: for increases in Administered equity through funding non-expense Administered payments.

Special appropriations fund the majority of payments from the Consolidated Revenue Fund (especially those that are entitlement driven or involve transfers to State governments).

### **Administered investments in controlled entities**

Each Commonwealth Department is required to show an Administered investment in each *Commonwealth Authority and Company (CAC) Act 1997* entity within their portfolio. These Administered investments should be valued at the Commonwealth's ownership interest in the net assets of those CAC entities, fixed at a notional acquisition date of 30 June 1997.

### **Asset valuation**

From 1 July 2002 Commonwealth agencies and authorities are required to use either the cost basis or the fair value basis to measure property, plant and equipment. The shift from the deprival method of valuation to fair value should occur gradually over a three-year period. Fair value essentially reflects the current market value of an asset.

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## Section 4: Purchaser/provider and cost recovery arrangements

IBA has no formal cost recovery arrangements in place.

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**Indigenous Business Australia**

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Charts

**Indigenous Business Australia**