

# **Torres Strait Regional Authority**



# TORRES STRAIT REGIONAL AUTHORITY

## Section 1: Overview, appropriations and budget measures summary

### OVERVIEW

The functions of the Torres Strait Regional Authority (TSRA) as outlined in section 142A of the *Aboriginal and Torres Strait Islander Commission Act 1989* are to:

- recognise and maintain the special and unique Ailan Kastom of Torres Strait Islanders living in the Torres Strait area;
- formulate and implement programs for Torres Strait Islanders and Aboriginal persons living in the Torres Strait area;
- monitor the effectiveness of programs for Torres Strait Islanders and Aboriginal persons living in the Torres Strait area, including programs conducted by other bodies;
- develop policy proposals to meet national, State and regional needs and priorities of Torres Strait Islanders and Aboriginal persons living in the Torres Strait area;
- assist, advise and cooperate with Torres Strait Islander and Aboriginal communities, organisations, and individuals at national, State, Territory and regional levels;
- advise the Minister for Immigration and Multicultural and Indigenous Affairs on:
  - matters relating to Torres Strait Islander affairs and Aboriginal affairs in the Torres Strait area, including the administration of legislation, and
  - the coordination of activities of other Commonwealth bodies that affect Torres Strait Islanders or Aboriginal persons living in the Torres Strait area;
- when requested by the Minister, provide information or advice to the Minister on any matters specified by the Minister;

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- take reasonable action considered necessary to protect Torres Strait Islander and Aboriginal cultural material and information relating to the Torres Strait area if the material or information is considered sacred or otherwise significant by Torres Strait Islanders or Aboriginal persons;
- at the request of, or with the agreement of, the Australian Bureau of Statistics but not otherwise, to collect and publish statistical information relating to Torres Strait Islanders and Aboriginal persons living in the Torres Strait area;
- such other functions as are conferred on the TSRA by the ATSIC or any other Act;
- such other functions as are expressly conferred on the TSRA by a law of a State or an internal Territory and in respect of which there is in force written approval by the Minister under section 142B;
- to undertake such research as is necessary to enable the TSRA to perform any of its other functions; and
- do anything else that is incidental or conducive to the performance of any of the preceding functions.

The TSRA has only one planned outcome which is *to achieve a better quality of life and to develop an economic base for Torres Strait Islander and Aboriginal persons living in the Torres Strait.*

## **APPROPRIATIONS AND RESOURCING**

The total appropriation for the TSRA in the 2003-04 Budget is \$50.963 million. Table 1.1 shows the total appropriations for the TSRA for the 2003-04 financial year by price for the Government's planned outcome. The TSRA has no 2003-04 Budget measures.

## Torres Strait Regional Authority — appropriations 2003-04

**Table 1.1: Appropriations and other revenue (\$'000)**

Outcome	Departmental (price of outputs) ('\$000)					Administered ('\$000)				Total appropriations (\$'000)
	Revenue from Government (appropriations)		Revenue from other sources <sup>(4)</sup>	Price of outputs <sup>(3)</sup>	Annual appropriations (\$'000)	Special appropriations <sup>(5)</sup>	Total administered appropriations	Total appropriations		
	Bill No. 1	Special approps <sup>(5)</sup>	Total			Bill No. 1	Bill No. 2 (SPPs & NAOs) <sup>(2)</sup>			
	(A)	(B)	(C = A+B) (C1) <sup>(1)</sup>	(D)	(E = C+D) (E1) <sup>(1)</sup>	(F)	(G)	(H)	(I = F+G+H) (I1) <sup>(1)</sup>	(J=C+I)
<b>Outcome 1</b> - To achieve a better quality of life and to develop an economic base for Torres Strait Islanders and Aboriginal persons living in the Torres Strait	50,963	-	50,963	592	51,555	-	-	-	-	50,963
			98.85%							
<b>Total</b>	<b>50,963</b>	-	<b>50,963</b>	<b>592</b>	<b>51,555</b>	-	-	-	(K2) <sup>(1)</sup>	<b>50,963</b>
			(K1) <sup>(1)</sup>			Departmental capital (equity injections and loans)			(K3) <sup>(1)</sup>	-
						Administered capital			(K4) <sup>(1)</sup>	-
						Total appropriations				<b>50,963</b>

- Cells C1, E1 and I1 refer to information provided in Total Resources for Outcome tables. Amounts K1, K2 to Budgeted Statement of Financial Performance, and amounts K3, K4 to Capital Budget Statements.
- Under the appropriation structure, Bill No. 2 includes Specific Purpose Payments (SPP's), new agency Outcomes (NAO's), administered capital and departmental capital via departmental injections and loans.
- Refer to Budgeted Statement of Financial Performance for application of agency revenue.
- Revenue from other sources includes other revenue from government (for example, resources free of charge) and revenue from other sources (for example, sales of goods and services by agencies such as the Australian Bureau of Statistics (ABS) or the Australian Broadcasting Corporation (ABC)). Non-appropriated departmental and administered revenues are details in Table 1.3.
- Estimated expenses from individual Special Appropriations are shown in Table 1.4.

Note: Percentage figures indicate the percentage contribution of Revenue from Government (Departmental Appropriations) to the Total Price of Outputs, by outcome.

## RECEIPTS FROM INDEPENDENT SOURCES

**Table 1.3: Receipts from independent sources**

	Estimated revenue 2002-03 \$'000	Estimated revenue 2003-04 \$'000
Administered	-	-
Departmental	1,025	592
<b>Total estimated revenue</b>	<b>1,025</b>	<b>592</b>

Note: The TSRA has no formal cost recovery arrangements in relation to receipts from independent sources.

## NON-APPROPRIATION DEPARTMENTAL AND ADMINISTERED REVENUE

**Table 1.6 Non appropriation departmental and administered revenue**

	Estimated revenue 2002-03 \$'000	Budget revenue 2003-04 \$'000
Interest	588	362
Other departmental revenue	437	230
<b>Total Revenue</b>	<b>1,025</b>	<b>592</b>

## Section 2: Outcomes and outputs information

### OUTCOMES AND OUTPUT GROUPS

The Torres Strait Regional Authority works to achieve one outcome specified by Commonwealth Government which is *to achieve a better quality of life and to develop an economic base for Torres Strait Islander and Aboriginal persons living in the Torres Strait*. The following section provides a departmental overview, and that outcome is discussed. The map on the following page shows the relationship between the outcome and the outputs.

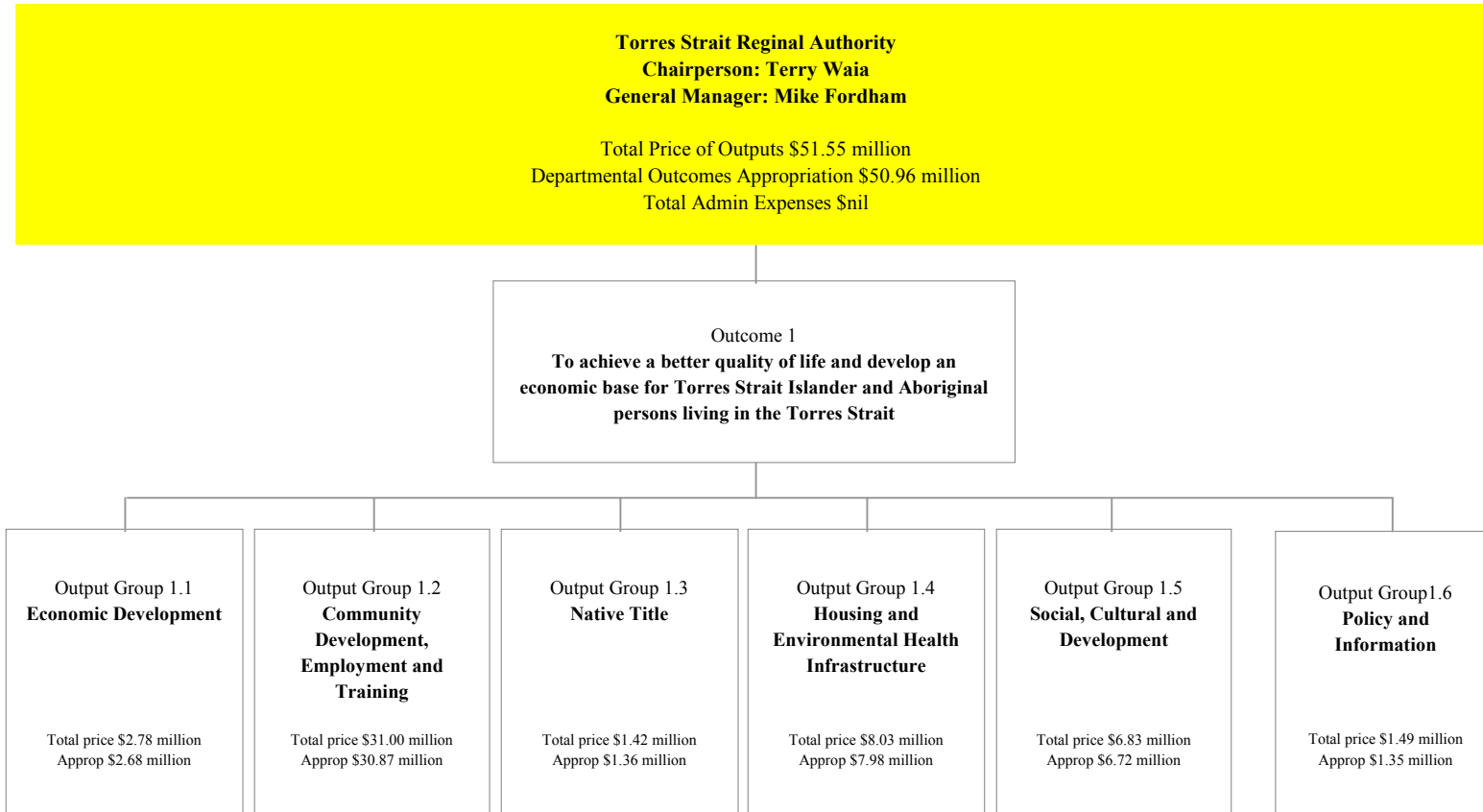
### OUTPUT COST ATTRIBUTION

The full price of each TSRA output is determined using the following general methodology:

- any costs which can be directly attributed to an output area are costed completely to that output;
- any remaining costs which cannot be fully attributed to any one particular output are attributed to each output on a percentage basis. This percentage is arrived at by assessing the relative usage, by each output, of un-attributable costs; and
- in calculating relative usage percentage, factors which are taken into account include:
  - an assessment of the administration resources consumed in the delivery of the output,
  - the extent to which direct costs can be attributed to the output,
  - the number of employees directly involved in delivery of the output,
  - number of employees involved in delivering more than one output,
  - measures of the delivery of the output such as total funds expended, and
  - number of clients serviced.

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**Map 2: Outcomes and output groups**



**OUTCOME 1 — TO ACHIEVE A BETTER QUALITY OF LIFE AND TO DEVELOP AN ECONOMIC BASE FOR TORRES STRAIT ISLANDER AND ABORIGINAL PERSONS LIVING IN THE TORRES STRAIT**

TSRA has only one outcome which is *to achieve a better quality of life and to develop an economic base for Torres Strait Islander and Aboriginal persons living in the Torres Strait.*

**OUTCOME 1 — RESOURCING**

Table 2.1.1 on the following page shows how the 2003-04 Budget appropriations translate to total resourcing for outcome 1, including administered expenses, revenue from government (appropriation), revenue from other sources, and the total price of outputs. Cell references **C1, E1 And I1** show the links back to Table 1.1, the Appropriation Table.

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**Table 2.1.1: Total resources for Outcome 1 (\$'000)**

	Estimated actual 2002-03 \$'000	Budget estimate 2003-04 \$'000	
<b>Administered appropriations</b>	-	-	
<b>Total administered appropriations</b>	-	-	(I1)
<b>Departmental appropriations</b>			
Output 1.1 - Economic Development	2,103	2,676	
Output 1.2 - Community Development, Environmental and Training	29,807	30,866	
Output 1.3 - Native Title	1,127	1,365	
Output 1.4 - Housing and Environmental Health Infrastructure	8,683	7,984	
Output 1.5 - Social, Cultural and Development	6,433	6,722	
Output 1.6 - Policy and Information	2,016	1,350	
<b>Subtotal Output Group 1</b>	<b>50,169</b>	<b>50,963</b>	(C1)
<b>Total revenue from government (appropriations)</b>	<b>50,169</b>	<b>50,963</b>	
<b>Contributing to price of departmental outputs</b>	<b>98%</b>	<b>99%</b>	
<b>Revenue from other sources</b>			
Interest from deposits and loans	588	362	
Other	437	230	
<b>Total revenue from other sources</b>	<b>1,025</b>	<b>592</b>	
<b>Total price from departmental outputs</b> (Total revenue from government and from other sources)	<b>51,194</b>	<b>51,555</b>	(E1)
<b>Total estimated resourcing for Outcome 1</b> (Total price of outputs and administered appropriations)	<b>51,194</b>	<b>51,555</b>	
	2002-03	2003-04	
<b>Average staffing level (number)</b>	<b>38</b>	<b>39</b>	

## **OUTCOME 1 — CONTRIBUTION OF OUTPUTS**

This outcome will be attained through the ongoing completion of six specific outputs, as follows:

### **Output 1 - Economic Development**

The Economic Development output, through the development of business enterprises, land acquisition and management, together with appropriate education and training, aims to enhance opportunities for employment, land ownership and sustainable self-sufficiency.

### **Output 2 - Community Development, Employment and Training**

Approximately 1,925 eligible persons will be participating in the Community Development Employment Program (CDEP) in 2003-04 under the Community Development Employment and Training output. The quality of life of people living in the Torres Strait communities will be improved by community projects undertaken by the CDEP, which will also ensure the maintenance of a certain level of income for the participants to the program.

### **Output 3 - Native Title**

The objective of the Native Title output is to achieve maximum recognition of the Torres Strait Islander and Aboriginal persons' Indigenous rights in land and sea under the *Native Title Act 1993* and to represent native title holders in dealings that will impact upon their native title rights, in accordance with the TSRA Native Title Strategic Plan 2003-04. The TSRA is the Native Title Representative Body of the region.

### **Output 4 - Housing and Environment Health Infrastructure**

The Housing and Environmental Health Infrastructure output aims to increase the number of Torres Strait Islander and Aboriginal persons in the area with access to adequate housing, infrastructure facilities and essential municipal services, consistent with and appropriate to their needs. The output also aims to improve the health standards of the Indigenous population of the Torres Strait region by providing appropriate and sustainable infrastructure, as well as ensuring that adequate environmental health programs are implemented.

### **Output 5 - Social, Cultural and Development**

The Social, Cultural and Development output aims to improve the social, emotional and cultural well being of Torres Strait Islander and Aboriginal persons. This aim will be achieved by preserving their cultural heritage and integrity, improving access to human and legal services, providing and improving community infrastructure and

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providing opportunities to engage in international issues impacting on indigenous people worldwide.

**Output 6 - Policy and Information**

The Policy and Information output aims to provide:

- coordination of the TSRA Board input into the formulation of policies;
- coordination of other Commonwealth, State and Local government agencies policies and financial input towards the TSRA outcome;
- secretarial support and advice to the TSRA Board Members, as well as executive support to the Chairperson, Portfolio Members and General Manager; and
- public information to specialised and general members of the public through the publication of newsletters, pamphlets, the organisation of and participation on radio and television programs, as well as the organisation of and the attendance at various forums and conferences.

**PERFORMANCE INFORMATION FOR OUTCOME 1**

Table 2.2.1 below, lists the performance information the TSRA will use to assess the level of its achievement of the planned outcome during 2003-04. There are no administrative items. The table also shows the efficiency of the outputs in contributing to the outcome. Achievement of the planned performance against outputs will be reported in the TSRA’s 2003-04 Annual Report.

**Table 2.2.1: Performance information for Outcome 1**

<b>EFFECTIVENESS - OVERALL ACHIEVEMENTS OF THE OUTCOME.</b>	
Output 1.1 - Economic Development	<p>Provide 20-30 loans to establish or expand businesses, maintaining a business loan portfolio of 130.</p> <p>Provide 4 grants/loans to communities in order to establish viable business enterprises.</p> <p>Maintain the Housing Loan portfolio at 38 loans with a total holding value of \$4.3 million.</p>
Output 1.2 - Community Development, Employment and Training	<p>Ensure that the programs are working effectively by scheduling community visitations at least three times a year, ensure Commonwealth/State coordination of Training programs are closely monitoring planning, financial and performance returns.</p> <p>Verifying the eligibility of 1,925 participants to the CDEP program.</p>
Output 1.3 - Native Title	<p>Torres Strait Regional Sea Claim progressed towards determination. Native Title holders assisted in the resolution of land management matters in accordance with the TSRA Native Title Office Strategic Plan 2001-2004.</p>
Output 1.4 - Housing and Environmental Health Infrastructure	<p>Improve communities housing and environmental health by providing financial assistance to the communities through the joint Commonwealth/State MIP, and other programs funded by the TSRA.</p>
Output 1.5 - Social Cultural and Development	<p>Provide assistance to the communities to promote and improve their physical, social and cultural wellbeing.</p>

**Table 2.2.1: Performance information for Outcome 1 (continued)**

<b>EFFECTIVENESS - OVERALL ACHIEVEMENTS OF THE OUTCOME.</b>	
Output 1.6 - Policy and Information	To provide secretariat support to the TSRA Board, and executive support to the Chairperson, Portfolio Members and General Manager. To provide policy advice to the Board, and to impact on the policies of other government agencies and organisations which have an effect on the TSRA outcome. To supply and monitor public information related to the outcome, and coordinate the TSRA public relations efforts.
<b>PERFORMANCE INFORMATION FOR DEPARTMENTAL OUTPUTS</b>	
<b>OUTPUT GROUP 1.1 - ECONOMIC DEVELOPMENT</b>	
Economic Development	<p>Quantity: 20-30 new contracts. An average of \$30,000 per loan contract. Four Community Development Grants/Loans and six Housing Loans.</p> <p>Price: \$2.78 million for administering the output.</p> <p>Quality: 70% of loan contracts settled with one month and 20% within two months.</p>
<b>OUTPUT GROUP 1.2 - COMMUNITY DEVELOPMENT, EMPLOYMENT AND TRAINING</b>	
Community Development, Employment and Training	<p>Quantity: 18 communities to be on CDEP.</p> <p>25 Training Programs to be funded.</p> <p>Price: \$31.00 million for output.</p> <p>Quality: 90% of CDEP Communities comply with guidelines. 85% of targeted training delivered within the financial year.</p>
<b>OUTPUT GROUP 1.3 - NATIVE TITLE</b>	
Native Title	<p>Quantity: Remaining land claims under the <i>Native Title Act 1993</i> (Commonwealth) to be progressed towards determination. Torres Strait Regional Sea Claim to be progressed towards determination.</p> <p>Price: \$1.42 million for administering the output.</p> <p>Quality: Inquiries dealt with in accordance with the TSRA Native Title Office Strategic Plan 2003-2004.</p>

**Table 2.2.1: Performance information for Outcome 1 (continued)**

<b>OUTPUT GROUP 1.4 - HOUSING AND ENVIRONMENTAL HEALTH INFRASTRUCTURE</b>	
Housing and Environmental Health Infrastructure	<p>Quantity: Horn Island and Seisa Community sewerage projects to be completed, total value of approximately \$6.54 million, by 30 June 2004. Residential sub-division servicing works at approximately six communities to be completed by 30 June 2004. Various other water upgrade and flood mitigation works to be completed.</p> <p>Price: Aggregate of \$8.03 million for this output.</p> <p>Quality: Infrastructure projects commenced in 2003-04 year to be 90% completed by 30 June 2004.</p>
<b>OUTPUT GROUP 1.5 - SOCIAL, CULTURAL AND DEVELOPMENT</b>	
Social, Cultural and Development	<p>Quantity: 25 grants will be approved in the financial year.</p> <p>Price: Aggregate of \$6.83 million for this output.</p> <p>Quality: Approved grants for approval projects will be funded within 28 days of the commencement of the financial year.</p>
<b>OUTPUT GROUP 1.6 - POLICY AND INFORMATION</b>	
Policy and Information	<p>Quantity: Produce 14 publications, deal with 30 Ministerials and attend to about 100 queries and correspondence. Less than 5 complaints from TSRA clients.</p> <p>Price: \$1.49 million for this output.</p> <p>Quality: 95 % of Ministerial Correspondence dealt with within the due date (14 days or 21 days). 98% of TSRA Board Members and Portfolio Members for Women's Issues Queries responded within 14 days. 95% of queries from the public responded to within 21 days.</p> <p>To provide policy advice to the Board, and to impact the policies of other government agencies and organisations which have an effect on the TSRA outcome.</p>

## Section 3: Budgeted financial statements

### **BUDGETED FINANCIAL STATEMENTS**

The following budgeted financial statements for the TSRA are presented in this section:

- Budgeted Departmental Statement of Financial Performance;
- Budgeted Departmental Statement of Financial Position;
- Budgeted Departmental Statement of Cash Flows;
- Departmental Capital Budget Statement; and
- Departmental Non Financial Assets – Summary of Movement.

**Table 3.1: Budgeted Departmental Statement of Financial Performance**  
for the period ended 30 June

	Estimated actual 2002-03 \$'000	Budget estimate 2003-04 \$'000	Forward estimate 2004-05 \$'000	Forward estimate 2005-06 \$'000	Forward estimate 2006-07 \$'000
<b>REVENUE</b>					
<b>Revenues from ordinary activities</b>					
Revenues from government <sup>(K1)</sup>	50,169	50,963	46,936	48,284	49,536
Goods and services	-	-	-	-	-
Interest	588	362	362	362	362
Revenue from sales of assets	7	-	-	-	-
Other	430	230	230	230	230
<b>Revenues from ordinary activities</b>	<b>51,194</b>	<b>51,555</b>	<b>47,528</b>	<b>48,876</b>	<b>50,128</b>
<b>EXPENSE</b>					
<b>Expenses from ordinary activities (excluding borrowing costs expense)</b>					
Employees	2,798	2,932	2,949	2,970	2,993
Suppliers	2,487	2,499	2,514	2,532	2,552
Grants	43,367	44,451	40,562	41,577	42,616
Depreciation and amortisation	405	472	480	480	480
Write-down of assets	300	300	250	240	220
Other	-	-	-	-	-
<b>Expenses from ordinary activities (excluding borrowing costs expense)</b>	<b>49,357</b>	<b>50,654</b>	<b>46,755</b>	<b>47,798</b>	<b>48,861</b>
<b>Borrowing costs expense</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Operating surplus or deficit from ordinary activities</b>	<b>1,837</b>	<b>901</b>	<b>773</b>	<b>1,078</b>	<b>1,267</b>
Gain or loss on extraordinary items	-	-	-	-	-
Capital Use Charge	1,699	-	-	-	-
<b>Net surplus or deficit</b>	<b>138</b>	<b>901</b>	<b>773</b>	<b>1,077</b>	<b>1,267</b>

(K1) links to Table 1.1

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**Table 3.2: Budgeted Departmental Statement of Financial Position**  
as at 30 June

	Estimated actual 2002-03 \$'000	Budget estimate 2003-04 \$'000	Forward estimate 2004-05 \$'000	Forward estimate 2005-06 \$'000	Forward estimate 2006-07 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash	3,757	3,080	4,138	5,705	7,312
Receivables	7,855	7,555	7,005	6,465	5,945
Other	-	-	-	-	-
<b>Total financial assets</b>	<b>11,612</b>	<b>10,635</b>	<b>11,143</b>	<b>12,170</b>	<b>13,257</b>
<b>Non-financial assets</b>					
Land and buildings	8,859	8,859	8,859	8,859	8,859
Infrastructure, plant and equipment	433	433	453	453	453
Other	-	-	-	-	-
<b>Total non-financial assets</b>	<b>9,292</b>	<b>9,292</b>	<b>9,312</b>	<b>9,312</b>	<b>9,312</b>
<b>Total assets</b>	<b>20,904</b>	<b>19,927</b>	<b>20,455</b>	<b>21,482</b>	<b>22,569</b>
<b>LIABILITIES</b>					
<b>Provisions</b>					
Employees	816	835	840	840	850
Other	-	-	-	-	-
<b>Total Provisions</b>	<b>816</b>	<b>835</b>	<b>840</b>	<b>840</b>	<b>850</b>
<b>Payables</b>					
Suppliers	30	50	100	50	60
Grants	2,209	800	500	500	300
Other	508	-	-	-	-
<b>Total Payables</b>	<b>2,747</b>	<b>850</b>	<b>600</b>	<b>550</b>	<b>360</b>
<b>Total liabilities</b>	<b>3,563</b>	<b>1,685</b>	<b>1,440</b>	<b>1,390</b>	<b>1,210</b>
<b>EQUITY</b>					
Contributed equity	-	-	-	-	-
Reserves	1,089	1,089	1,089	1,089	1,089
Retained surpluses or deficits	16,252	17,153	17,926	19,003	20,270
<b>Total equity</b>	<b>17,341</b>	<b>18,242</b>	<b>19,015</b>	<b>20,092</b>	<b>21,359</b>
<b>Current assets</b>	<b>3,757</b>	<b>3,080</b>	<b>4,138</b>	<b>5,705</b>	<b>7,312</b>
<b>Non-current assets</b>	<b>17,147</b>	<b>16,847</b>	<b>16,317</b>	<b>15,777</b>	<b>15,257</b>
<b>Current liabilities</b>	<b>260</b>	<b>267</b>	<b>272</b>	<b>251</b>	<b>251</b>
<b>Non-current liabilities</b>	<b>3,303</b>	<b>1,418</b>	<b>1,168</b>	<b>1,139</b>	<b>959</b>

**Table 3.3: Budgeted Departmental Statement of Cash Flows**  
for the period ended 30 June

	Estimated actual 2002-03 \$'000	Budget estimate 2003-04 \$'000	Forward estimate 2004-05 \$'000	Forward estimate 2005-06 \$'000	Forward estimate 2006-07 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	50,169	50,963	46,936	48,284	49,536
Interest	588	362	362	362	362
Other	430	230	230	230	230
<b>Total cash received</b>	<b>51,187</b>	<b>51,555</b>	<b>47,528</b>	<b>48,876</b>	<b>50,128</b>
<b>Cash used</b>					
Employees	2,798	2,913	2,944	2,970	2,983
Suppliers	2,620	2,479	2,464	2,582	2,542
Grants	44,118	45,860	40,862	41,577	42,816
Other	500	508	-	-	-
<b>Total cash used</b>	<b>50,036</b>	<b>51,760</b>	<b>46,270</b>	<b>47,129</b>	<b>48,341</b>
<b>Net cash from operating activities</b>	<b>1,151</b>	<b>(205)</b>	<b>1,258</b>	<b>1,747</b>	<b>1,787</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	7	-	-	-	-
Repayments of loans made	1,200	1,500	1,500	1,800	1,800
Other	-	-	-	-	-
<b>Total cash received</b>	<b>1,207</b>	<b>1,500</b>	<b>1,500</b>	<b>1,800</b>	<b>1,800</b>
<b>Cash used</b>					
Purchase of property, plant and equipment	472	472	500	480	480
Loans made	2,000	1,500	1,200	1,500	1,500
Other	-	-	-	-	-
<b>Total cash used</b>	<b>2,472</b>	<b>1,972</b>	<b>1,700</b>	<b>1,980</b>	<b>1,980</b>
<b>Net cash used by investing activities</b>	<b>(1,265)</b>	<b>(472)</b>	<b>(200)</b>	<b>(180)</b>	<b>(180)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Other	-	-	-	-	-
<b>Total cash received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash used</b>					
Capital use charge paid	1,699	-	-	-	-
<b>Total cash used</b>	<b>1,699</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net cash used by financing activities</b>	<b>(1,699)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase/(decrease) in cash held</b>	<b>(1,813)</b>	<b>(677)</b>	<b>1,058</b>	<b>1,567</b>	<b>1,607</b>
Cash at the beginning of the reporting period	5,570	3,757	3,080	4,138	5,705
<b>Cash at the end of the reporting period</b>	<b>3,757</b>	<b>3,080</b>	<b>4,138</b>	<b>5,705</b>	<b>7,312</b>

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**Table 3.4: Departmental Capital Budget Statement**

	Estimated actual 2002-03 \$'000	Budget estimate 2003-04 \$'000	Forward estimate 2004-05 \$'000	Forward estimate 2005-06 \$'000	Forward estimate 2006-07 \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Total equity injections <sup>(K3)</sup> <sup>1</sup>	-	-	-	-	-
Total loans <sup>(K3)</sup> <sup>1</sup>	-	-	-	-	-
<b>Represented by</b>					
Purchase of non-current assets	-	-	-	-	-
Other	-	-	-	-	-
<b>Total</b>	-	-	-	-	-
<b>PURCHASE OF NON CURRENT ASSETS</b>					
Funded by capital appropriation	-	-	-	-	-
Funded internally by	-	-	-	-	-
Departmental resources	472	472	500	480	480

1 These two lines link to (K3) in Table 1.1

**Table 3.5: Departmental Non-financial Assets — Summary of Movement (Budget year 2003-04)**

	Land	Buildings	Specialist military equipment	Other infrastructure plant and equipment	Heritage and cultural assets	Computer software	Other intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the start of year	1,695	7,164	-	433	-	-	-	<b>9,292</b>
Additions	-	175	-	297	-	-	-	<b>472</b>
Disposals	-	-	-	-	-	-	-	-
Revaluation increments	-	-	-	-	-	-	-	-
Recoverable amount write-downs	-	-	-	-	-	-	-	-
Net transfers free of charge	-	-	-	-	-	-	-	-
Depreciation/amortisation expense	-	175	-	297	-	-	-	<b>472</b>
Write-off of assets	-	-	-	-	-	-	-	-
Carrying amount at the end of year	<b>1,695</b>	<b>7,164</b>	-	<b>433</b>	-	-	-	<b>9,292</b>
<b>Total additions</b>								
Self funded	-	-	-	472	-	-	-	<b>472</b>
Appropriations	-	-	-	-	-	-	-	-
<b>Total</b>	-	-	-	<b>472</b>	-	-	-	<b>472</b>

## **NOTES TO THE FINANCIAL STATEMENTS**

### **Budgeted TSRA Statement of Financial Performance**

This statement provides a picture of the expected financial results for the TSRA by identifying full accrual expenses, revenues and capital use charge, which highlights whether the TSRA is operating at a sustainable level.

### **Budgeted TSRA Statement of Financial Position**

This statement shows the financial position of TSRA. It helps decision-makers to track the management of TSRA's assets and liabilities.

### **Budgeted TSRA Statement of Cash Flows**

Budgeted cash flows, as reflected in the statement of cash flows, provide important information on the extent and nature of cash flows by categorising them into expected cash flows from operating activities, investing activities and financing activities.

### **TSRA Capital Budget Statement**

Shows all the planned TSRA capital expenditure (capital expenditure on non-financial assets), whether funded through capital appropriations for additional equity or borrowings, or from funds from internal sources.

### **TSRA Non-financial Assets – Summary of Movement**

Shows budgeted acquisitions and disposals of non-financial assets during the budget year.

### **Departmental Financial Statements and Notes Administered Items**

Under the Commonwealth's accrual budgeting framework, and consistent with Australian Accounting Standards, transactions that agencies control (departmental transactions) are separately budgeted for and reported on from transactions agencies do not have control over (administered transactions). This ensures that agencies are only held fully accountable for the transactions over which they have control.

Departmental items are those assets, liabilities, revenues and expenses in relation to an agency or authority that are controlled by the agency. Departmental expenses include employee and supplier expenses and other administrative costs, which are incurred by the agency in providing its goods and services.

Administered items are revenues, expenses, assets and liabilities that are managed by an agency or authority on behalf of the Government according to set Government

directions. Administered expenses include subsidies, grants and personal benefit payments and administered revenues include taxes, fees, fines and excises.

### Appropriations in the accrual budgeting framework

Under the Commonwealth's accrual budgeting framework, separate annual appropriations are provided for:

- departmental price of outputs appropriations: representing the Government's purchase of outputs from agencies;
- departmental capital appropriations: for investments by the Government for either additional equity or loans in agencies;
- administered expense appropriations: for the estimated administered expenses relating to an existing outcome, a new outcome or a Specific Purpose Payment to the states; and
- administered capital appropriations: for increases in Administered equity through funding non-expense administered payments.

Special appropriations fund the majority of payments from the Consolidated Revenue Fund (especially those that are entitlement driven or involve transfers to State governments).

### Capital Use Charge

The Government has agreed to discontinue the Capital Use Charge from 1 July 2003.

### Administered investments in controlled entities

Each Commonwealth Department is required to show an Administered investment in each *Commonwealth Authorities and Company Act 1997* (CAC Act) entity within their portfolio. These administered investments should be valued at the Commonwealth's ownership interest in the net assets of those CAC entities, fixed at a notional acquisition date of 30 June 1997.

### Asset valuation

From 1 July 2002 Commonwealth agencies and authorities are required to use either the cost basis or the fair value basis to measure Property, Plant and Equipment. The shift from the deprival method of valuation to fair value should occur gradually over a three-year period. Fair value essentially reflects the current market value of an asset.

## Section 4: Purchaser/Provider and Cost Recovery Arrangements

### **PURCHASER/PROVIDER ARRANGEMENTS**

TSRA has no purchaser/provider arrangements.

### **COST RECOVERY ARRANGEMENTS**

The TSRA has no cost recovery arrangements.